

The Port of Good News

PORT OF TALLINN

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Port of Tallinn is the most innovative sea gate on the shores of the Baltic Sea. We have grown from a traditional infrastructure operator to a modern and multifaceted development and services company. We create the best environment and development opportunities for our customers by logistically combining the service of people and goods, shipping activities and the development of seaside real estate. We listen to communities and protect the environment. We are open, clever and trustworthy.

We represent the **image of Estonia** and are one of the engines behind Estonia's **economy**. As a company owned by the state, we serve **Estonia** and its **citizens**. Our role is to improve Estonia's competitiveness as a **maritime country**.



Port of Tallinn reaches Sea and Land

We greet

passengers arriving to
Estonian harbours,
organize a warm welcome
for them.

We service

cargo ships – create an opportunity for goods to move to their destination.

We connect

Estonian biggest islands with the mainland with our five ferries and keep Estonian seaways free from

We develop

attractive real estate and industrial parks in our harbour areas.



Port of Tallinn aims to become the most innovative port on the shores of the Baltic Sea by offering its customers the best environment and development opportunities.

BUSINESS FIELDS

Passengers

- 10 mln passengers a year
 - 5450 ferry calls a year
- Old City Harbour and Saaremaa Harbour
- Welcoming passenger ships, offering and developing the port infrastructure, serving passengers and vehicles

Cargo

- 22,4 mln tons of cargo a year
- 1654 cargo ship calls a year
- Muuga Harbour, Paldiski South Harbour
- Welcoming cargo ships,
 offering and developing the port infrastructure, serving passengers and vehicles

Shipping

- Operating ferry traffic between the mainland and major islands
- 2,2 mln passengers,1 mln vehicles a year
- Ice breaking in the ports of Northern Estonia

Real Estate

- 16 ha Old City Harbour real estate development
 - 76 ha Muuga Industrial Park
 - 39 ha Paldiski South Harbour Industrial Park
 - 10 ha Saaremaa Harbour
 - Land and commercial space



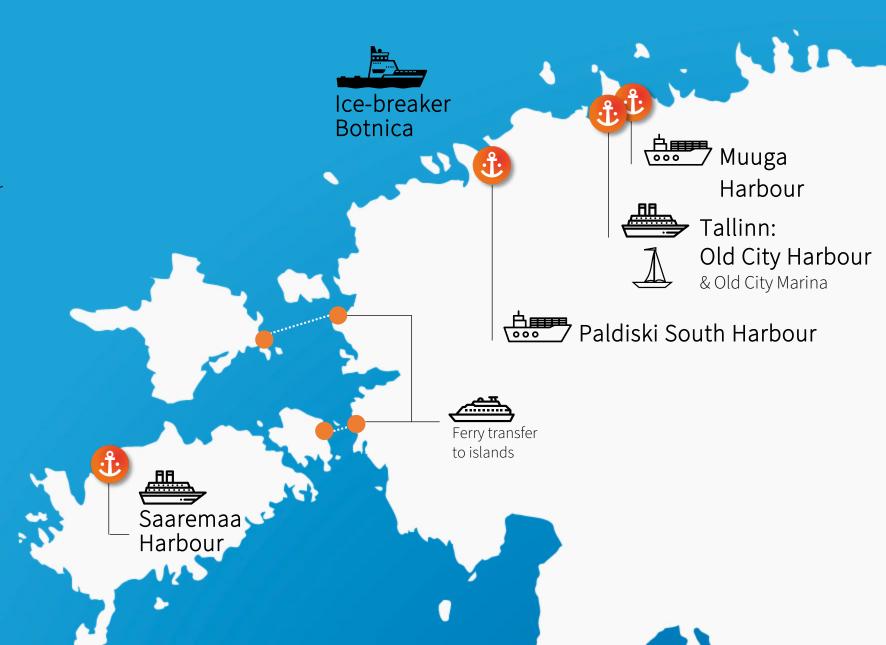


Where we operate

from harbours to vessel operations

Port of Tallinn doesn't by far mean ports in the city limits of Tallinn.

Port of Tallinn is a port complex with harbours located all over Estonia.





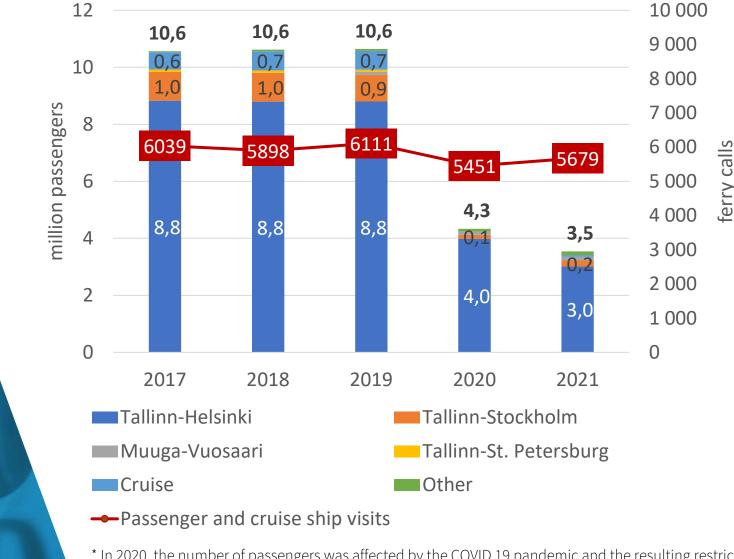
Kind host

Port of Tallinn is the biggest sea gate of Estonia – in 2019, we served 10.64 million passengers.

In 2020, the number of passengers fell to 4.3 million and 2021 to 3.5 million due to COVID-19 restrictions.







Number of passengers and ferry calls by year

^{*} In 2020, the number of passengers was affected by the COVID 19 pandemic and the resulting restrictions.



Continuous development to create greater comfort for travelers and the first impression of Estonia

Projects

- Passenger terminals' renovation and construction
- Creating better **user experience** in the interior and on the customer journey
- **Developing the Old City Harbour** into an attractive urban space



2 of our harbours service passengers: Old City Harbour and Saaremaa Harbour

Regular passenger lines from Tallinn's Old City Harbour:

Tallinn – Helsinki – Tallinn Tallinn – Mariehamn – Stockholm – Mariehamn – Tallinn St. Petersburg – Helsinki – Stockholm – Tallinn– St. Petersburg



ECKERÖ LINE

VIKING LINE







Tallinn is one of the most popular cruise destinations in the Baltic Sea!

Some of the cruise lines that call us:

Carnival Corporation, Norwegian Cruise Line, Royal Caribbean, MSC, Costa Cruises, Aida Cruises, Princess Cruises, Holland America, P&O, TUI, Pullmantur, Azamara, Crystal, Fred Olsen, Saga and others, about 40 Cruise companies in total.











Reconstruction of D-terminal

2018-2020 / Architect: R-Konsult

Completed in July 2020



Sustainable solutions

- Solar panels
- LED lighting
- CO₂ and temperature controlled ventilation system
- Natural smoke extraction system
- Waterless urinals
- Double facade to reduce cooling requirements
- Interior architecture includes natural wood and wildlife – plenty of plants and ornamental trees
- Tactile marking



D-terminal parking house

Architect: R-Konsult



New cruise terminal and rooftop promenade

Salto Architects in cooperation with Studio Tallinn. The engineering parts were designed by Sweco Project AS and the electrical installations by Rausi OÜ. The construction work was performed by YIT Eesti AS.



New cruise terminal

- Net area 4030 m²
- Organizing of events for up to 2000 people
- Rooftop restaurant open for everybody

Innovative & sustainable solutions:

- Heating and cooling of the building based on seawater
- More than 700 solar panels



Movable pedestrian bridge over the Old City Marina canal



Kick-off of the new A-terminal

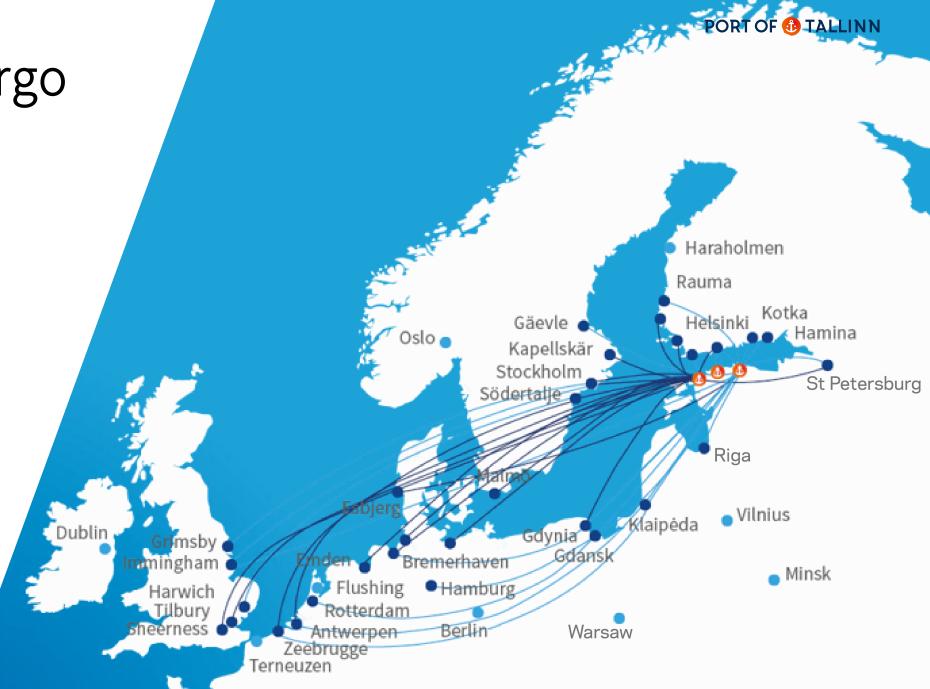




Regular Cargo Lines

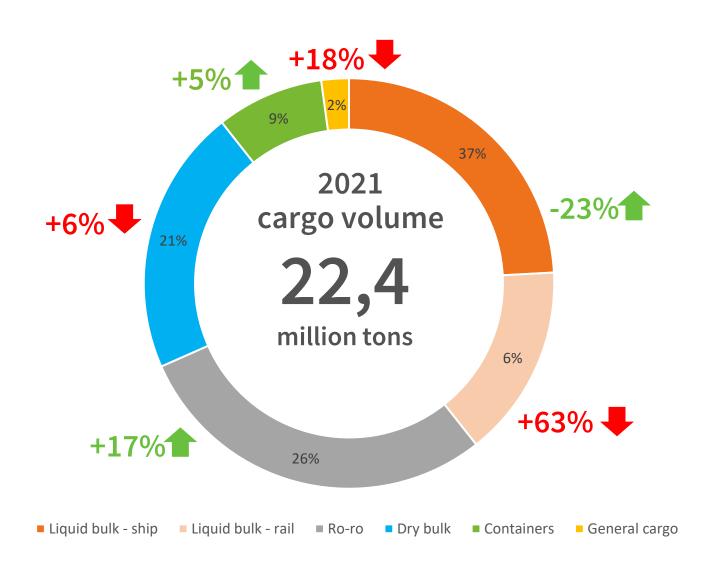


Containers





2016-2020 CAGR 1,5%















Port of Tallinn's Subsidiaries



TS Laevad OÜ

Operating **ferry traffic** between Estonia's major island and the mainland.



TS Shipping OÜ

Providing icebreaking and other maritime support/offshore services with the multifunctional icebreaker MPSV Botnica, being contracted by state of Estonia for winter periods. It also provides full management services for vessels, including commercial, technical



Green Marine AS

Providing and coordinating waste management services to ships within the ports of Port of Tallinn, focuses also on sea pollution prevention, localization and removal issues.





Port of Tallinn's subsidiary TS Laevad:

Domestic Connections

Operating ferry traffic between Estonia's major islands Saaremaa (Muhu) and Hiiumaa and the mainland (contract with the state).

5 ferries

2 million passengers and 1 million vehicles a year





Port of Tallinn's subsidiary TS Shipping:

Showing the way

Providing icebreaking services with the multifunctional icebreaking vessel MPSV Botnica.

Contracted by the state of Estonia for winter periods.

Providing other maritime support / offshore services, full management services for vessels, including commercial, technical and crewing.





Port of Tallinn's subsidiary Green Marine:

Keeping it Clean

Providing **environmental services** for ports and ships, targeting sea pollution prevention, localisation and removal issues in accordance with international standards.

Coordinating waste management services within the ports of Port of Tallinn.







Keeping the course!

Port of Tallinn works daily to improve the comfort of people traveling between the islands and the mainland, and to improve operational communication in the event of difficult weather conditions and high seasonal load.

Projects:

- Rebuilding ferries to environmentally friendlier hybrid vessels
- In summer we'll add a third ship on the Virtsu-Kuivastu line - ferry "Regula"
- We are constantly striving to improve our service quality and to increase the efficiency of our work





We Operate
Ports
& Develop Real
Estate
Port of Tallinn
operates 4 ports.

As a landlord we ensure the safe navigation in our waters & maintain and develop the infrastructure of the ports and lease territories to operators.





Muuga Industrial Park





Potential Industrial Hub of Estonia



General cargo

Dry bulk

• Liquid bulk Territory 119 ha
Aquatory 147 ha

Tot. length of berths 1,85 km

Number of berths 10

Max. Depth 14,5 m

Max. Ship Length 230 m



Paldiski South Harbour Industrial Park

Plots & Development Plans





Deepwater Harbour on Estonia's Biggest Island

Territory 20 ha
Aquatory 41 ha
Tot. length of berths 445 m
Number of berths 3 + floating quay

Max. Depth 10 m Max. Ship Length 200 m

- Passengers: cruises, yachts
- Cargo





Estonia's Biggest Tourism Gateway Territory 55,3 ha
Aquatory 94 ha
Tot. length of berths 5 km
Number of berths 24
Max. Depth 10,7 m
Max. Ship Length 340+ m

Passengers: ferries, cruises, yachtsRo-Ro





Future Vision of the Old City Harbour

- The Old City Harbour area is an open cityscape attractive for the citizens and visitors
- The attractive area adds volume to the passenger traffic and vice versa





Facts & figures

Development volume:

- over 200 000 m² gross area
- + development on the reclaimed area

Up to 7 floors, 24 m height

Development in stages

Mixed-use development

- residential
- commercial/office
- cultural, social use
- promenade
- city square







Creating the Seaside City

KODAPark at Old City Harboour

- In cooperation with KodaStay
- 20 compact KODA houses
- Accommodation, business space, stores, cafes

Temporary solutions

- Exhibition stands
- Cultural club Laev
- Design competition for vacant spaces









Port of Tallinn is a Listed Company

Port of Tallinn is listed on Nasdaq Tallinn Stock Exchange since June 13, 2018.

Shareholders include: 67% Republic of Estonia 33% Investment funds, pension funds, private investors

The Port of Tallinn has almost 20,000 shareholders.





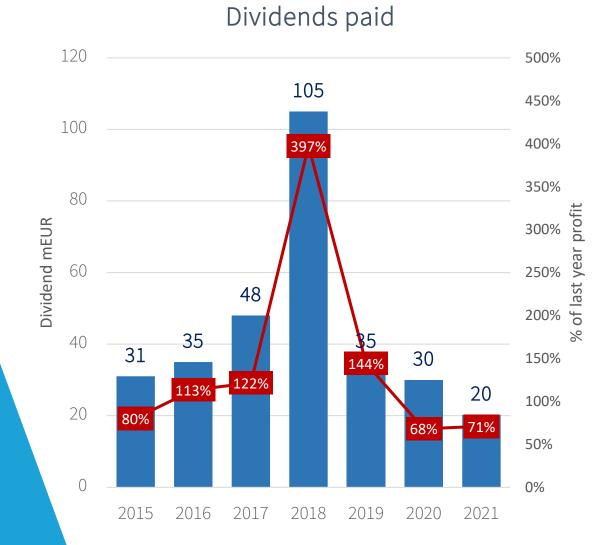
Dividend stock

Equity story

• Expectations of the State as the majority shareholder for continuous stable dividends

DIVIDEND POLICY

- At least 70% of net profit of the previous year
- Min EUR 30M annually in 2019 and 2020



Income tax 20% or 14% ,gross-up, based on dividends

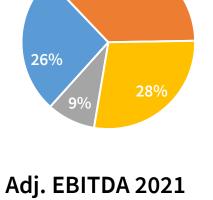
Revenue Structure & Main Customers 2021

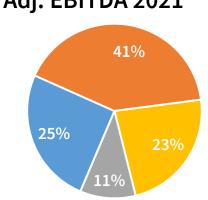
Passenger harbours





Revenue 2021 37% 26% 28%











Other



Botnica

Ferry

Clients



Republic of Estonia



Port of Tallinn's results in 2021



Our people create the value!

Keeping the course of the maritime

country is **in the hands of Port of Tallinn's employees.**

 We are socially responsible and aim to be the importers and promoters of best practices in the field.

 Port of Tallinn Group includes about 500 employees, of which 268 work at Port of Tallinn.

 AS an employer, Port of Tallinn is one of the most favored companies in the transport and logistics sector in Estonia.





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